



## **Third Sector Organizations Facing Turbulent Environments: Sports, Culture and Social Services in Five European Countries (European Civil Society)**

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## Third Sector Organizations Facing Turbulent Environments: Sports, Culture and Social Services in Five European Countries (European Civil Society)

This anthology addresses the topic of change. How do third sector organizations (TSOs) cope with turbulent environments? The book investigates how five European countries manage to adapt to the restructuring of welfare states and the expansion of markets, focusing on the policy fields of sports, culture, and social services. Despite significant differences across countries and policy fields, the book sheds light on a strong trend towards polarization within the third sector. There is indeed a blossoming of grassroots organizations strengthening local cohesion, but these organizations lack any lobbying power. At the same time, powerful not-for-profit organizations, heavily engaged in service provision, have emerged that work on par with commercial and public institutions. These businesslike organizations, however, are detached from any membership base, no longer providing avenues for societal integration.

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